









Reasons to be optimistic

- Corporate tax rates going down.
- Fewer regulations.
- More infrastructure spending.
- And something is going to happen with ACA (which could be good or bad).





But it's not all good news...

- Potential trade wars with Mexico and China.
- A market that is overdue for a correction.
- Taxes on imports will hurt U.S. consumers.
- Productivity levels are falling.







Impact on employment

 More government and corporate spending would be a BIG boost for jobs.



Impact on employment

- But, when unemployment hits 4.7% (which it just did), the Fed tends to act to slow growth...
- So when the Fed raises interest rates, it may curtail business investment.















Playing defense



- Strengthen relationships.
- Real-time feedback.
- Risk management.



Strengthening client relationships

- Spend more time with your clients.
- Proactive planning:
 - $_{\odot}\;$ Staffing challenges and concerns.
 - $_{\odot}\;$ Evaluating their business goals and associated staffing needs.
 - Determine what it would take to earn a bigger share of each client's business.
 - $_{\odot}\;$ Help your HR contacts to be more successful.





Strengthening client relationships

- Better tracking (and reporting on) the value you deliver.
- Solve more problems for your clients.
- Solve bigger problems for your clients.







Strengthening client relationships • Skill marketing • Cross sell. • Show clients the range of people you place. • Create more job orders with current clients.

Strengthening talent relationships

- Keep top talent employed (proactive skill marketing).
- Be more proactive about helping top candidates find employment.
- Keep your candidates informed about job opportunities.
 - o Job alerts.
 - o Ask for referrals.







Strengthening talent relationships • More than anything, it's about communication. haley

Real-time feedback

- $\bullet \;\; 1{:}1$ meetings with each client to see if they are happy.
 - o In-depth feedback.
 - o Benchmark service against your competition.



Real-time feedback

• Reputation management.









Risk management • Contact diversification -

- build a bigger network within each client.
 - $_{\odot}\;$ More DMs (at more levels in the organization).
 - $_{\odot}\;$ Cross sell to other departments.
 - $_{\odot}\;$ Cross sell to other facilities.



Risk management

- · Client diversification
 - o More small-to-midsize clients.
 - o No client > 10% of revenue.
 - How vulnerable are your clients to a recession?
 Find ways to help them reduce their risk
 Target new clients that will not be as vulnerable





Playing offense



- More aggressive sales / growth strategies.
- Integrate sales and marketing.
- 10x thinking.





Growth strategies

- Increase volume of sales activities (increase quotas, hire more sales reps).
- Provide new services to existing clients.
 - o Onsite management.
 - o VMS technology.
 - $_{\odot}\;$ 1099 compliance management.
 - o Other HR consulting.
 - Training services.
 - o Payrolling.





Growth strategies

- Increase market share
- Increase client share
- · Geographic expansion
- Service line extension
- Follow your clients
- Strategic acquisition
- Strategic merger
- Roll up
- Competition
- · Move up value chain



Integrate sales & marketing

- Key account direct marketing.
- Former client reactivation campaigns.
- Existing client (and prospect) nurturing campaigns.





MARKETING









Integrate sales & marketing

- · Inbound strategies.
 - o SEO.
 - o Social media.
 - $_{\circ}\;$ Thought leadership.
 - o PPC.





10x thinking

- · New business models.
 - o Online staffing, AI.
 - o Think Uber, Netflix, Amazon, Google, Walmart, Indeed
- Solving bigger problems.
 - o Total workforce management?
 - o Retention?
 - $_{\odot}\;$ Skill shortages better leverage the aging workforce?



10x thinking

- Project solutions (own outcomes HRO, RPO).
- Create a national brand (ANSERTEAM).
- Create scale (roll-up).
- Mobile-first workforce management model (think UBER applied to temp help).







Final thoughts

- You can't control the economy.
- You can't control your clients.



Final thoughts

- YOU CAN CONTROL WHAT YOU DO:
 - $_{\odot}\,$ Make the economy "the other guys problem."
 - $_{\odot}\;$ Make yourself irreplaceable to your clients.
 - $_{\odot}\;$ Build wider and deeper client relationships.
 - $_{\circ}\;$ Look for more strategic solutions / services.
 - $_{\odot}\;$ Get MORE aggressive about sales and marketing.

















